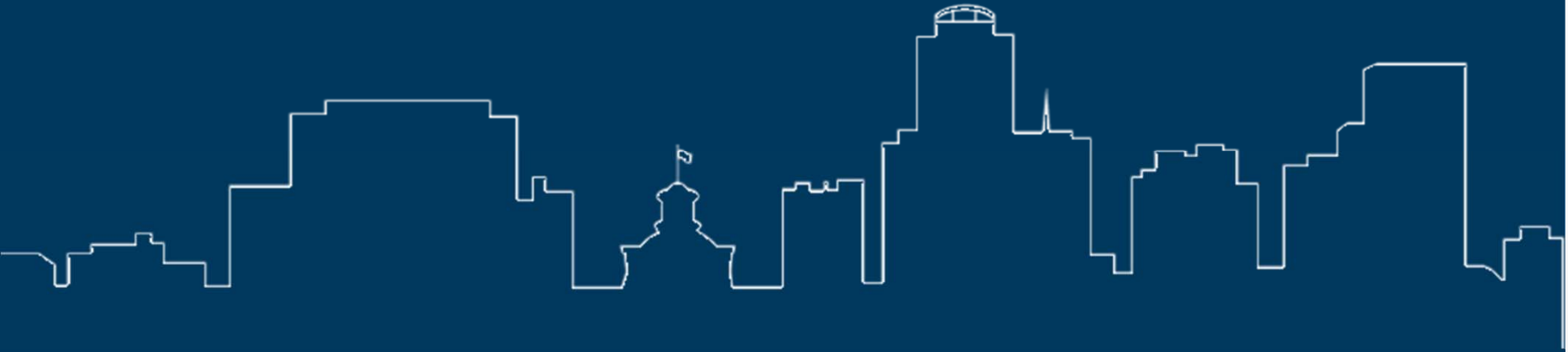


APPROVED BY CITY COUNCIL  
JUNE 16, 2020

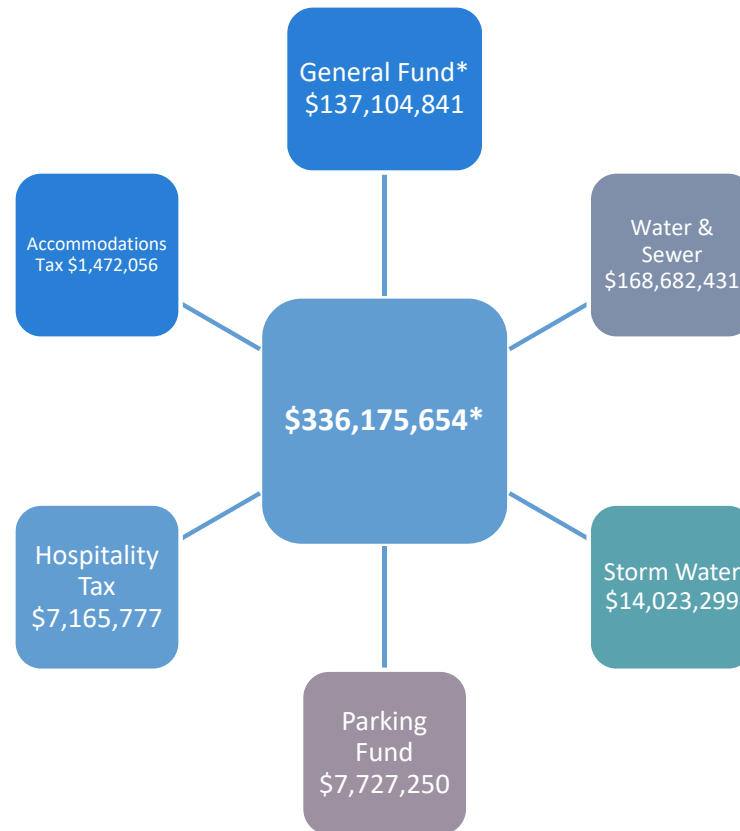
# City of Columbia

## FY 2020-2021 Proposed Budget Revised *Public Hearing*



June 2, 2020

# FY 2020/2021 PROPOSED OPERATING BUDGET



\*Reflects General Fund revisions at 1<sup>st</sup> Reading 6/2/2020

# FY 2020/2021 Proposed Budget

- Continuity of Operations
- Continuing to provide excellent day-to-day service to our community
- Fulfilling the City's financial obligations
  - debt service payments and other financial commitments



We Are Columbia

# COVID 19 – Potential Impacts by Revenue Source

- Limited information generally used for forecasting revenues.
- Revenues that fluctuate based on economic drivers are anticipated to have the most impact.
- The impact of COVID 19 in terms of severity and length of time are not known.

## General Fund

- Business License (28% of General Fund)
- User Fees – Parks & Recreation
- Transfer from Hospitality Tax
- Possible others – Court Fines, property tax collections, LOST

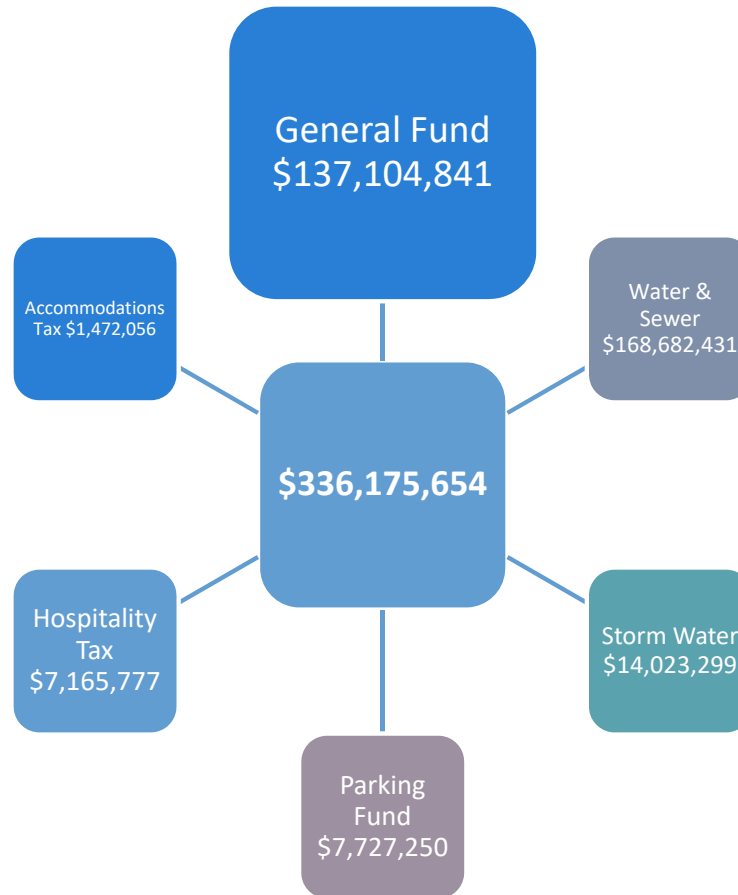
## Parking Fund

- Street meters
- Event Parking
- Parking Garages

## Special Revenue

- Hospitality Tax
- Accommodations Tax
  - *State & Local*

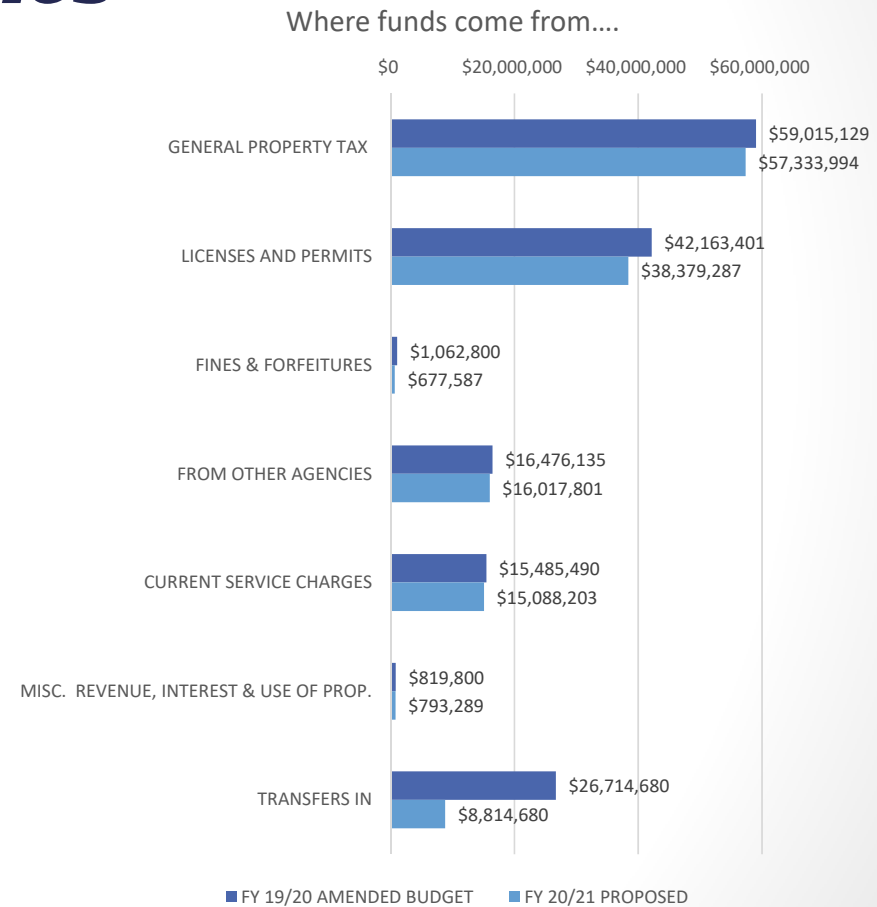
# FY 2020/2021 Proposed Budget General Fund



# FY 20/21 Proposed Budget

## General Fund Revenues

- FY 2020/2021 General Fund \$137,104,841\*
  - \$24.6M reduction from current year
  - \$4M reduction from prior year actuals
- Budget is in balance as required by state law.
- No increase in millage rates or fees.
- Revenues are estimated, using prior year (FY 18/19) actuals.
  - Business License and Permits
- Transfers In Significantly reduced
  - Capital Lease proceeds & Hospitality Tax
- Anticipate amending the budget later in the year.

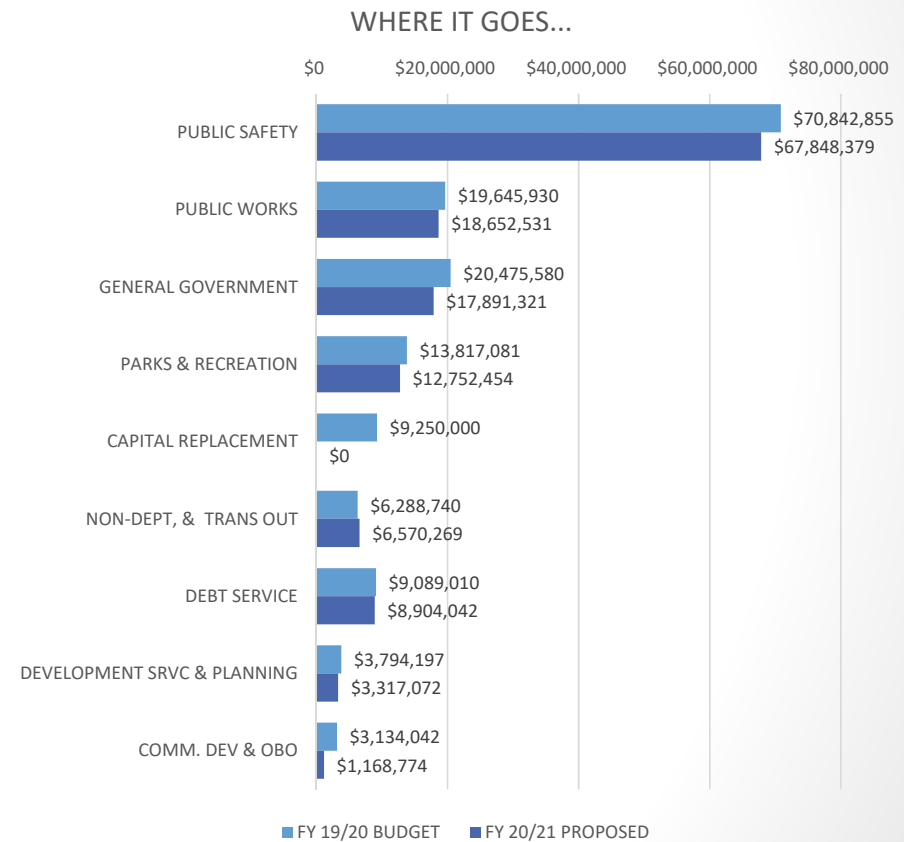


\*Reflects General Fund revisions at 1<sup>st</sup> Reading 6/2/2020

# FY 20/21 Proposed Budget

## General Fund Expenditures

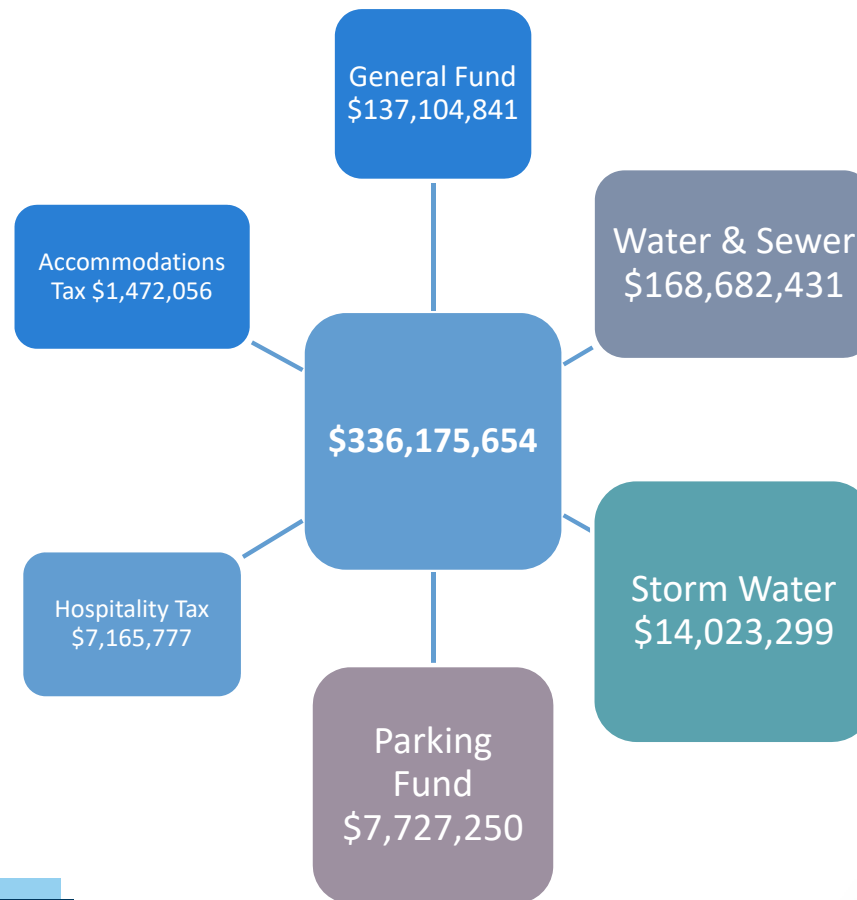
- FY 2020/2021 General Fund \$137,104,841\*
  - \$24.6M reduction from current year
  - \$4M reduction from prior year (FY18/19 Actuals)
- Budget developed with focus on preserving personnel & maintaining service levels.
- Based on FY 18/19 Actual Expenditures with additional adjustments.
- Suspends capital replacement program and capital improvements.
- Budget represents best case scenario at this time.



\*Reflects General Fund revisions at 1<sup>st</sup> Reading 6/2/2020

# FY 2020/2021 Proposed Budget

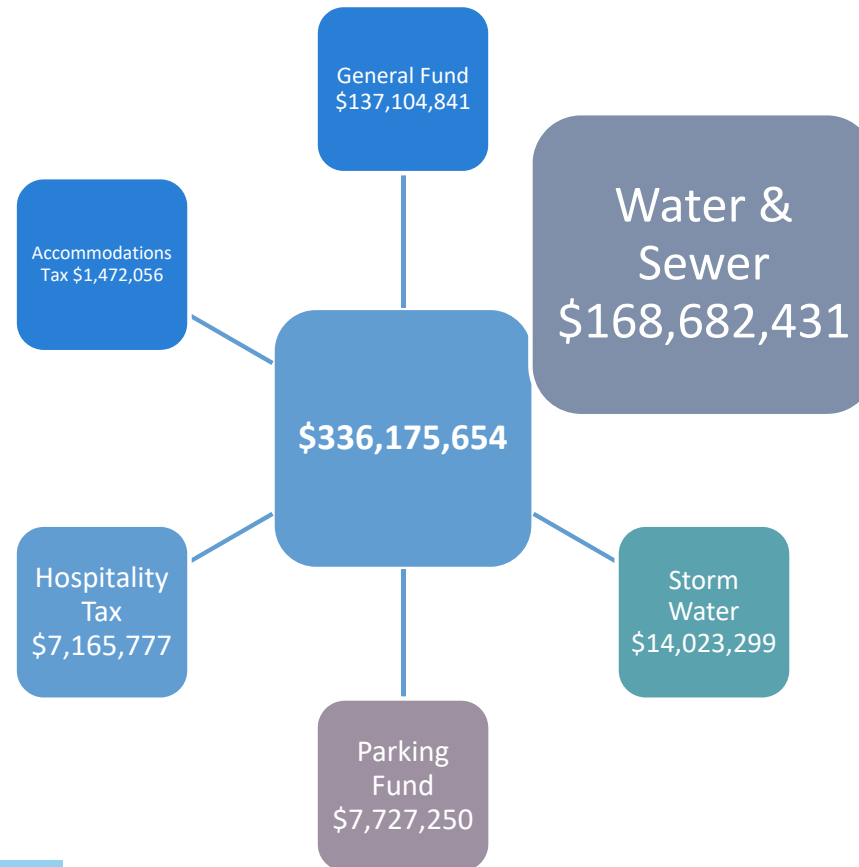
## *Enterprise Funds*





# FY 2020/2021 Proposed Budget

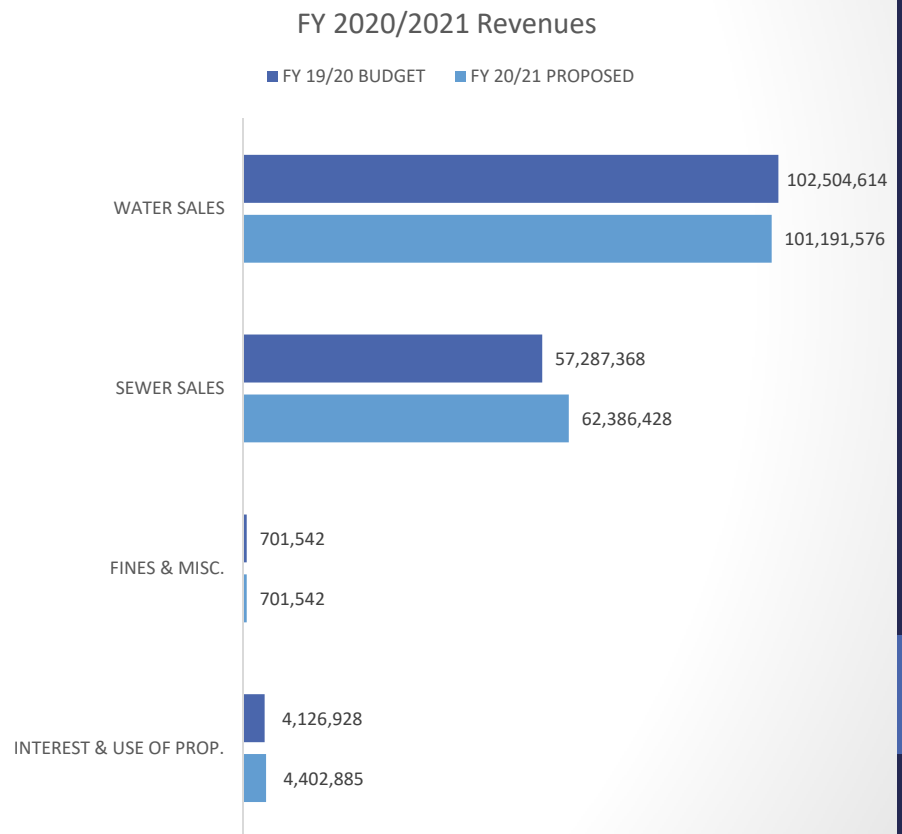
## *Water & Sewer Fund*



# FY 2020/2021 Proposed Budget

## *Water & Sewer Fund Revenues*

- Total Proposed Budget \$168,682,431
  - decrease of \$2,263,021 or 1.3% from the current year Amended Budget
  - Water and Sewer Sales total \$157M
  - Other Sources \$11M
- No rate increase proposed.

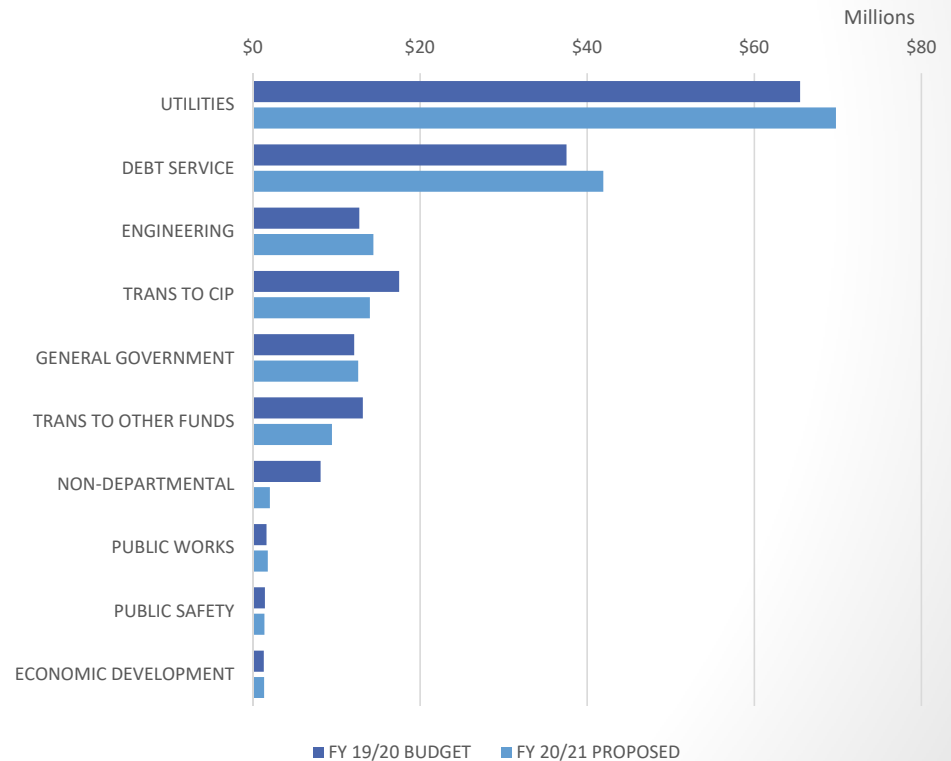


# FY 2020/2021 Proposed Budget

## *Water & Sewer Fund Expenditures*

- Total Budget \$168,682,431
- Department Budgets
  - \$101,274,503; 60% of budget
- Utilizing more technology to deliver services
  - Continues AMI project
  - More on-line opportunities to interact with customers
  - providing more ways to provide information to customers
- Debt
  - \$41,946,034 – 25% of budget
- Transfer to Capital Improvement Program
  - \$14,000,000; 8% of total budget
- Transfer to General Fund
  - \$6,189,680
  - Includes \$2,000,000 for COVID 19 Response

FY 2020/2021 WATER & SEWER EXPENDITURE



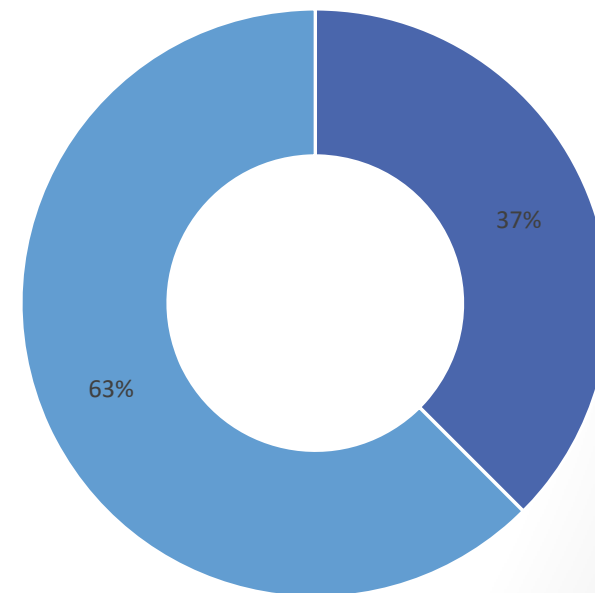
# FY 2020/2021 Proposed Budget

## *Water & Sewer Capital Improvement Fund*

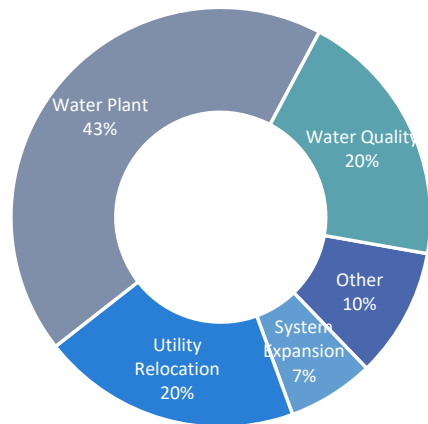
Total \$40,000,000

- \$15,000,000 Water Improvements
- \$25,000,000 Wastewater Improvements
- Funded using combination of system revenues and revenue bonds
  - Uses \$14M – 28.9% from system revenues
  - \$26,000,000 – 71.1% in bond proceeds
- Meets deliverables of EPA consent decree with adjusted timeframe.
- Maintains required Financial Metrics
  - Debt Service Coverage
  - Fund Balance Reserve

■ Water Improvements ■ Wastewater Improvements



# FY 2020/2021 Proposed Budget Water Capital Improvement Program



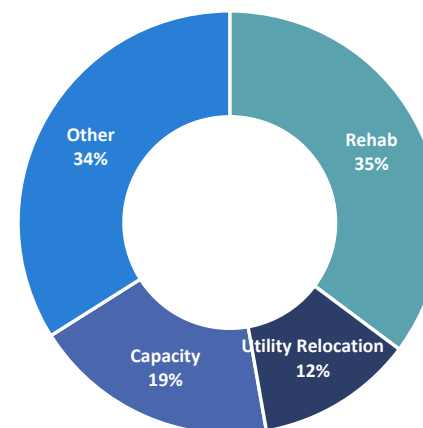
Water Capital Improvement Program  
By Type

PROPOSED FY20-21 Water CIP		
Project Name	Type of Improvement	FY20-21 Plan
Unforeseen Projects	Other	\$1,500,000
	<b>Total Other</b>	<b>\$1,500,000</b>
Bitternut BPS Improvements	System Expansion	\$1,000,000
	<b>Total System Expansion</b>	<b>\$1,000,000</b>
Utility Conflicts (Annual)	Utility Relocation	\$3,000,000
	<b>Total Utility Relocation</b>	<b>\$3,000,000</b>
Alternative Raw Water Pump Station at Canal WTP (Phase 1 of 2)	Water Plant	\$3,000,000
Canal and Lake Murray WTP Filter Improvements	Water Plant	\$3,500,000
	<b>Total Water Plant</b>	<b>\$6,500,000</b>
Water Quality Projects City Wide (Services & 2-inch water line replacement) (Annual)	Water Quality	\$3,000,000
	<b>Total Water Quality</b>	<b>\$3,000,000</b>
	<b>Total Water CIP</b>	<b>\$15,000,000</b>

# FY 2020/2021 Proposed Budget

## *Wastewater Capital Improvement Program*

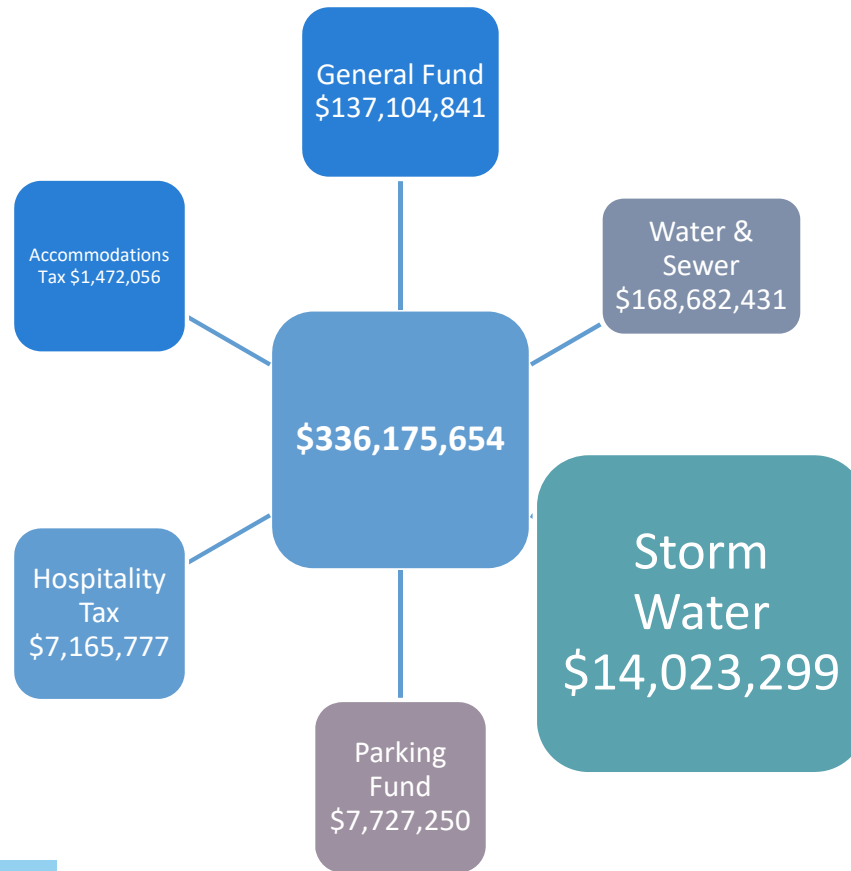
PROPOSED FY20-21 Wastewater CIP		
Project Name	Type of Improvement	FY20-21 Plan
Lower Crane Creek Storage Facility and Pump Station	Capacity	1,700,000
Gills Creek Relief Sewer Phase 1	Capacity	750,000
WCPS Improvements	Capacity	750,000
Lower Kinley Creek Sewer Improvements	Capacity	1,000,000
Upper Kinley Creek Sewer Improvements Phase 2	Capacity	500,000
	<b>Total Capacity</b>	<b>\$ 4,700,000</b>
CD Program Management	Other	4,500,000
CE Projects not yet Defined	Other	2,000,000
Unforeseen & Miscellaneous Projects	Other	2,000,000
	<b>Total Other</b>	<b>\$ 8,500,000</b>
Broad River 02 SSES	Rehab	8,150,000
Shady Lane FM Replacement	Rehab	400,000
Harbison #4 PS/FM	Rehab	250,000
	<b>Total Rehab</b>	<b>\$ 8,800,000</b>
Sewer Utility Relocation	Utility Relocation	3,000,000
	<b>Total Utility Relocation</b>	<b>\$ 3,000,000</b>
	<b>Total Wastewater CIP</b>	<b>\$25,000,000</b>



Wastewater Capital Improvement  
By Type

# FY 2020/2021 Proposed Budget

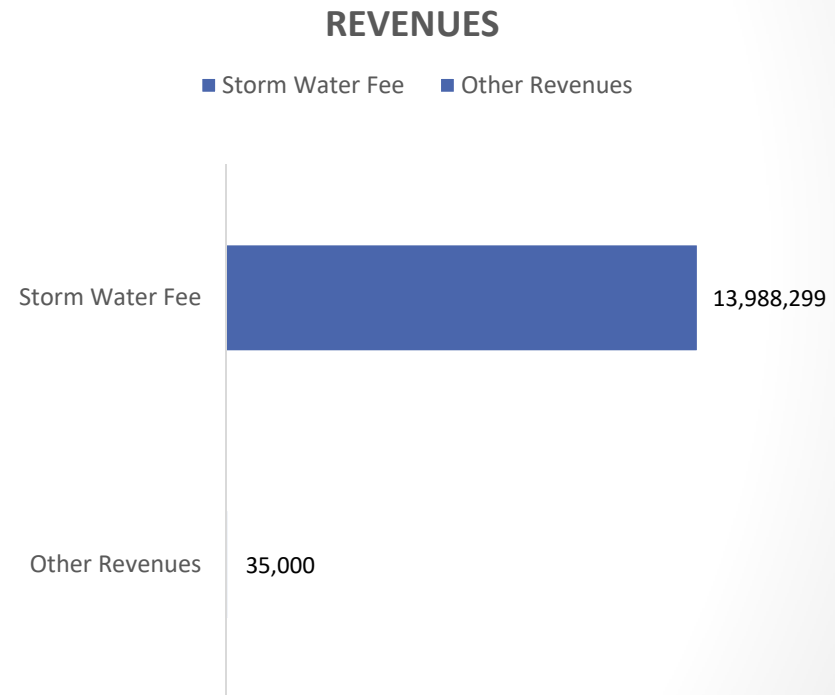
## *Storm Water Fund*



# FY 2020/2021 Proposed Budget

## *Storm Water Fund*

- Total Proposed Budget \$14,023,299
  - a decrease of \$346,800 or 2% from the current year Amended Budget.
  - Decrease in use of Fund Balance.
- No rate increase proposed

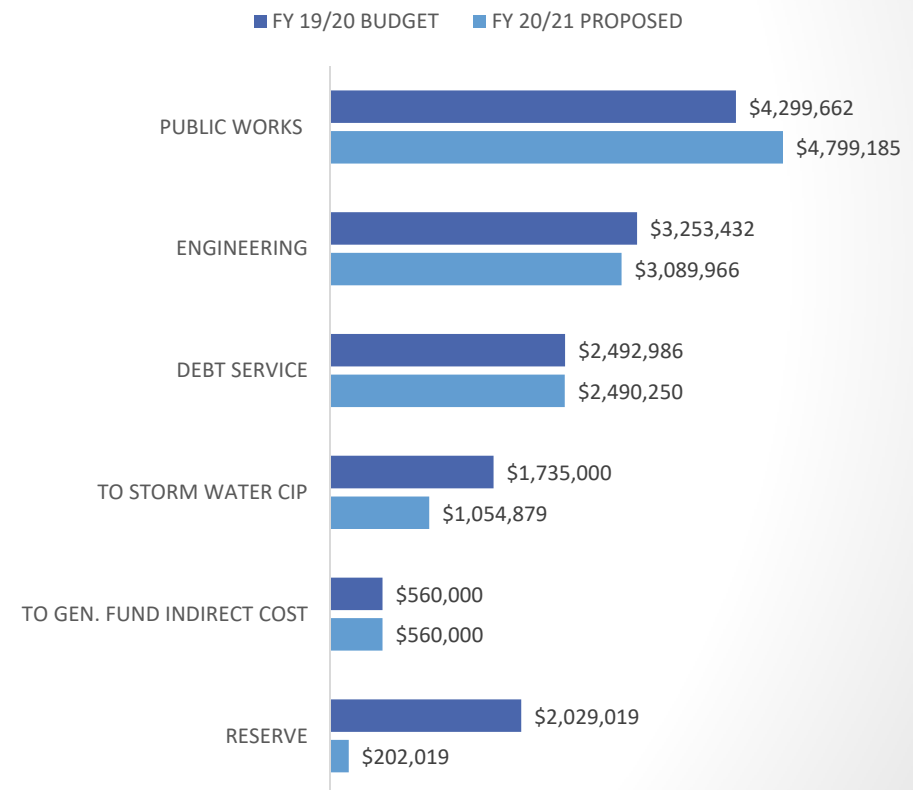




# FY 2020/2021 Proposed Budget

## *Storm Water Fund Expenditures*

- Total Budget \$14,023,299
- Department budgets
  - \$7,889,151 - 56% of budget
- Transfer to Capital Improvements
  - \$1,054,879 - 7.5% of Budget
- General Fund Indirect Cost Allocation
  - \$560,000 – 4% of budget
- Debt Service
  - \$2,490,250 – 18% of budget



# FY 2020/2021 Proposed Budget

## *Storm Water Improvement Fund*

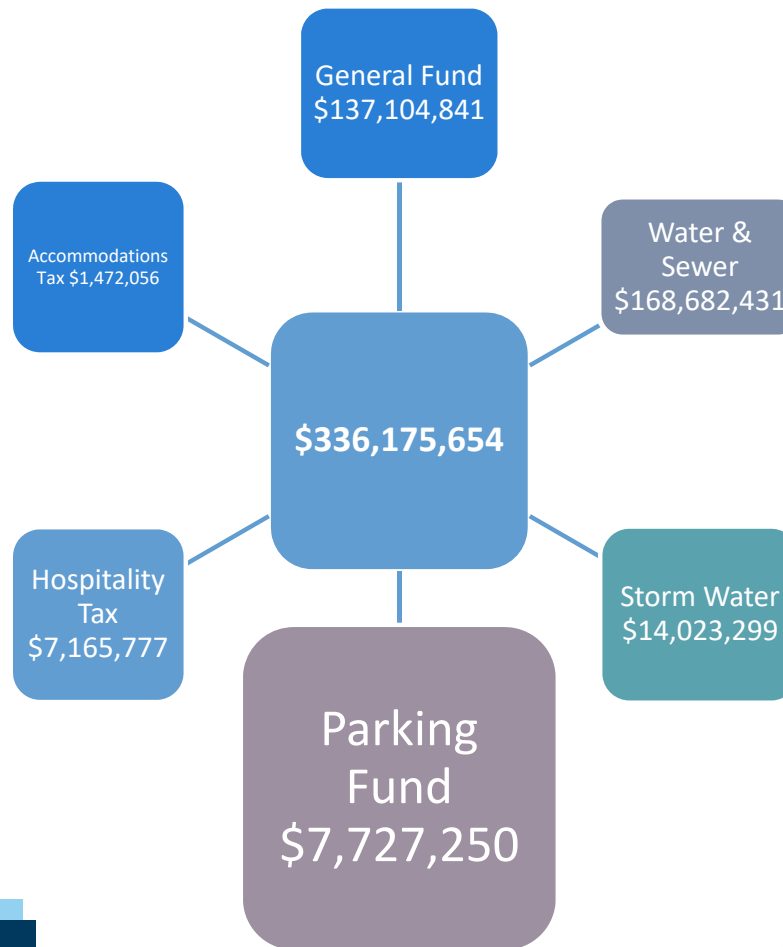
Total \$20,115,946

- Funded using combination of system revenues and revenue bonds
  - Uses \$1M – 5% from system revenues
  - \$19M – 95% in bond proceeds

PROPOSED FY 20-21 STORMWATER CIP		
Project ID	Project Title	FY 20-21 Plan
SD8159	Gregg & Gervais Phase 2	\$225,000
SD8395	Taylor & Washington 60" Improvement	\$397,650
SD8435	Whaley at Railroad Crossing Stormwater Upgrade	\$562,500
SD8439	Whaley & Main Street Crossing Upgrade	\$562,500
SD8325	Shandon Phase 2	\$3,019,027
SD8013	Eightmile Branch from Danfield to Chinaberry	\$270,000
SD8471	Allen-Benedict Bioretention (LID-40)	\$375,000
SD8473	Belvedere Stream Stabilization	\$709,203
SD8434	Stream Restoration along Rocky Branch (Maxcy Gregg)	\$850,000
SD8438	Queen Street	\$2,754,706
SD8468	Yorkshire	\$2,529,900
SD8449	Gills Creek Debris Removal	\$5,800,000
SD8371	Penn Branch Drainage Improvements	\$1,510,460
SD8474	Stormwater Projects	\$450,000
<b>TOTAL STORMWATER CIP</b>		<b>\$20,115,946</b>

# FY 2020/2021 Proposed Budget

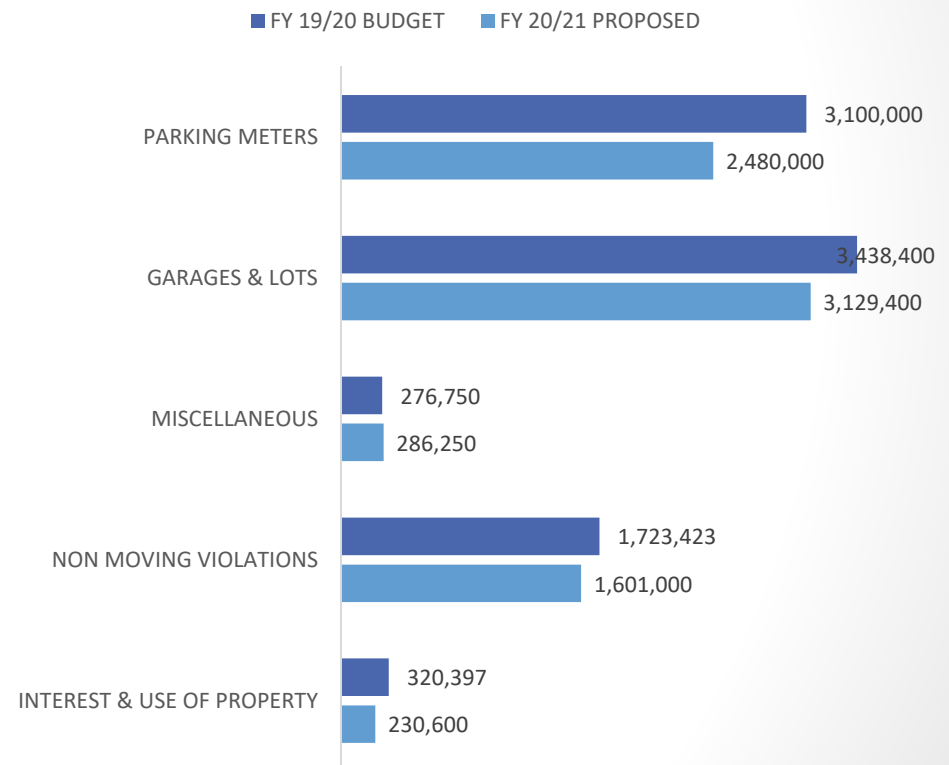
## *Parking Fund*



# FY 2020/2021 Proposed Budget

## *Parking Fund Revenues*

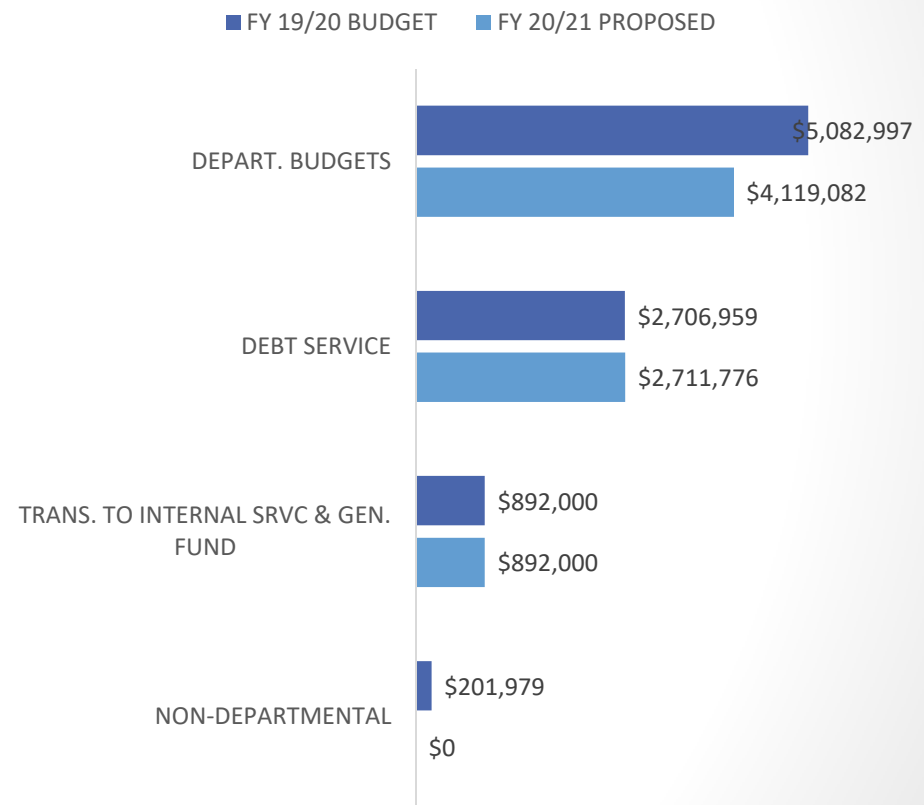
- Total Proposed Budget \$7,727,250
  - a decrease of \$250,132; 3%.
- Revenues are impacted by business disruptions resulting from COVID 19.
- Does not reflect any rate or fee increases.
- Assumes returning to normal parking operations.



# FY 2020/2021 Proposed Budget

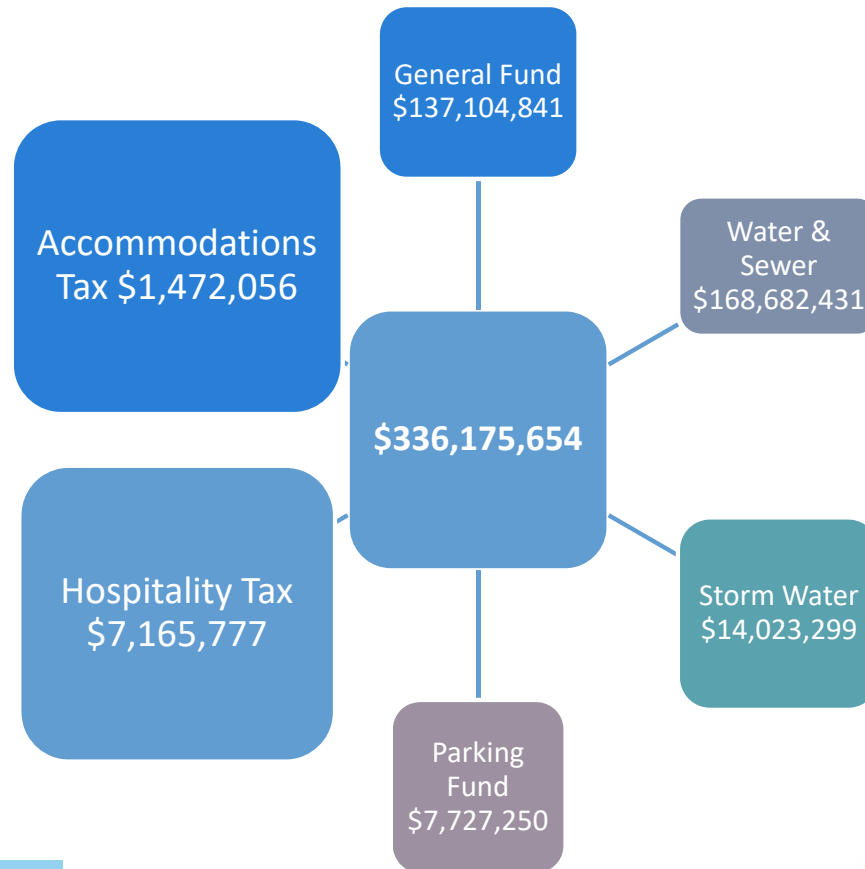
## *Parking Fund Expenditures*

- Total Proposed Budget \$7,727,250
  - a decrease of \$250,132; 3%.
- Department Budgets
  - \$4,119,082 – 53% of total budget
  - Reflect FY 2018/2019 Actual expenditures less capital and are not based on requested or proposed FY 2020/2021 budgets.
- Debt service
  - \$2,711,776 – 35% of total budget



# FY 2020/2021 Proposed Budget

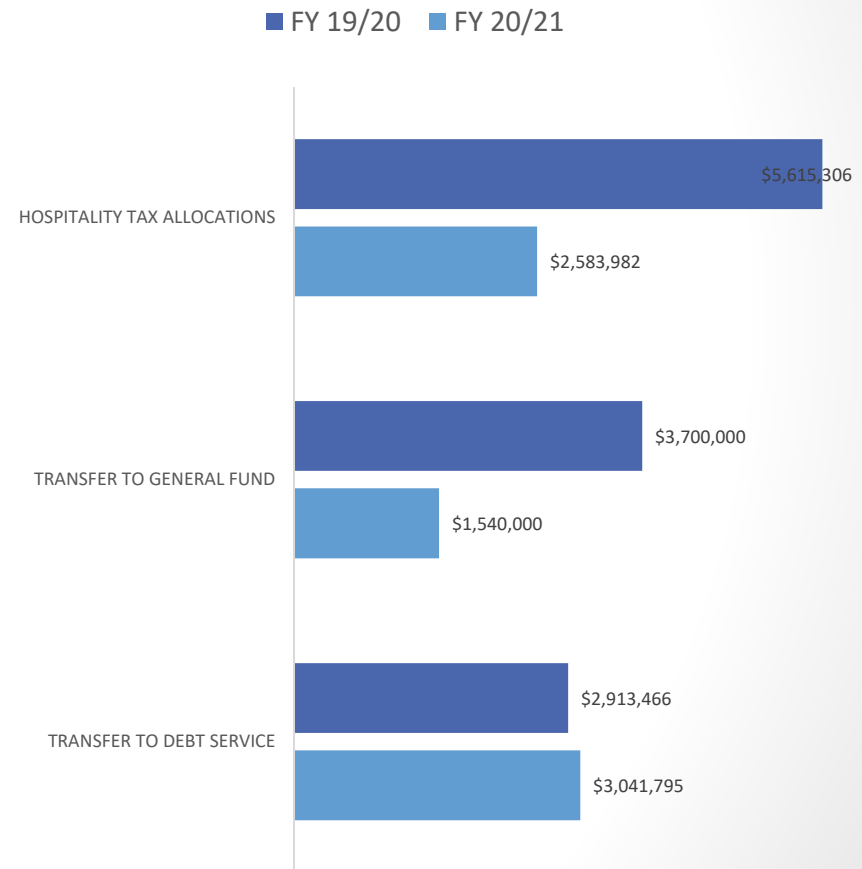
## *Special Revenue*



# FY 2020/2021 Proposed Budget

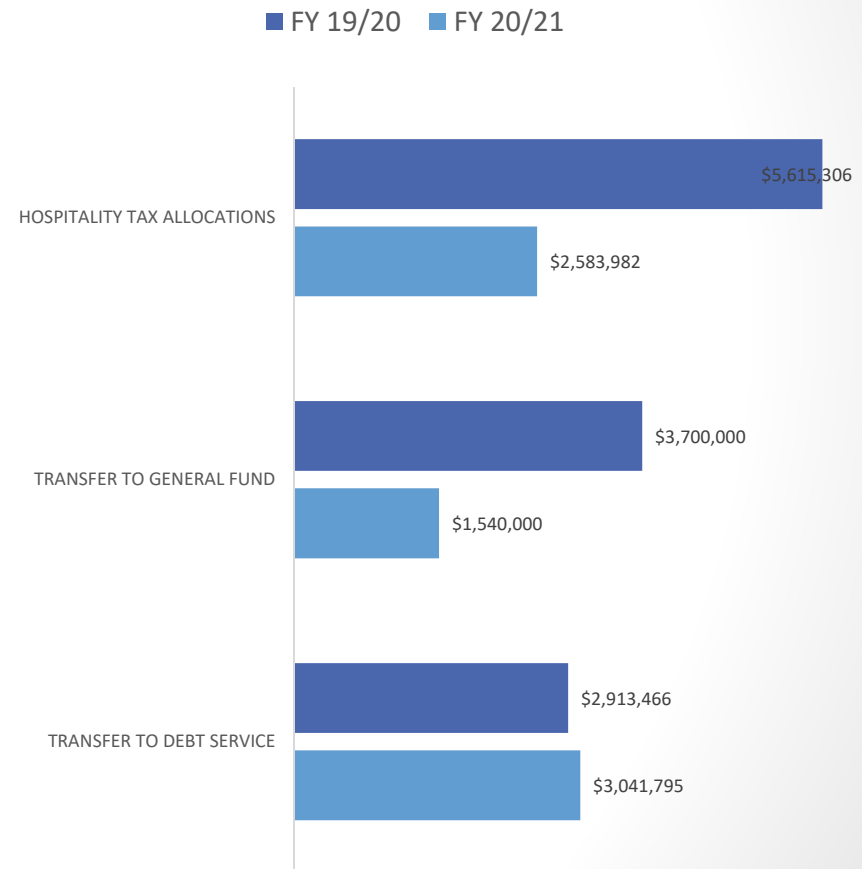
## *Hospitality Tax*

- Total Proposed Budget \$7,165,777;
  - a reduction of \$4,190,938; 36.9%.
- Reductions in Hospitality Tax revenues are based on uncertainty of the potential longer term impacts on the hospitality industry due to COVID 19.
- Debt Service
  - \$3,041,795
  - Based on current debt schedule and does not reflect any new debt due to Finlay Park Rehabilitation Project on hold
- Available for allocation
  - \$2,583,982
- Transfer to General Fund
  - \$1,540,000
- Staff will continue to monitor revenues and prepared to amend the budget accordingly.



# FY 2020/2021 Proposed Budget *Accommodations Tax*

- Total Proposed Budget \$1,472,056
  - a reduction of \$1,214,104; 46%
- Reductions in Accommodations Tax revenues are based on uncertainty of the potential longer term impacts on the hotel occupancy rates due to COVID 19.
- Allocations are based on state law, but does not reflect allocations to specific organizations.
- Available for allocation
  - \$ 1,374,703
- General Purpose 5%
  - \$72,353
- Transfer to General Fund
  - \$25,000
- Staff will continue to monitor revenues and prepared to amend the budget accordingly.





# Thank you Columbia!





## FY 2020/2021 Operating Budget Summaries

General Fund  
Water & Sewer Operating  
Storm Water Operating  
Parking Fund  
Hospitality Tax  
Accommodations Tax



**GENERAL FUND SUMMARY**  
FY 2020/2021

	9/2019; 3/2020	as of 6-2-2020		
	ACTUAL FY 18/19	AMENDED BUDGET FY 19/20	REVISED FY 20/21	Increase / (Decrease) % Change
<b>REVENUE CATEGORIES</b>				
GENERAL PROPERTY TAX	57,333,994	59,015,129	57,333,994	
LICENSES AND PERMITS	40,379,287	42,163,401	38,379,287	
FROM OTHER AGENCIES	16,017,801	16,476,135	16,017,801	
CURRENT SERVICE CHARGES	13,088,203	15,485,490	15,088,203	
FINES & FORFEITURES	677,587	1,062,800	677,587	
MISCELLANEOUS REVENUE	231,412	225,300	231,412	
INTEREST ON INVESTMENT	289,662	197,500	289,662	
RENTS & SALE OF PROPERTY	272,215	397,000	272,215	
<b>TOTAL REVENUE</b>	<b>128,290,161</b>	<b>135,022,755</b>	<b>128,290,161</b>	(6,732,594) -4.99%
<b>TRANSFERS IN</b>				
FROM OTHER FUNDS	3,936,805	90,000		
FROM ACCOMMODATIONS TAX	25,000	25,000	25,000	
FROM HOSPITALITY TAX	3,700,000	2,775,000	1,540,000	
FROM CAPITAL LEASE PROCEEDS		9,250,000		
FROM PARKING FUND	500,000	500,000	500,000	
FROM WATER & SEWER	4,189,680	4,189,680	4,189,680	
FROM WATER & SEWER - COVID 19 EMERGENCY RESPONSE		6,325,000	2,000,000	
FROM STORM WATER	560,000	560,000	560,000	
FROM UN-APPROPRIATED SURPLUS	-	3,000,000	-	
<b>TOTAL TRANSFERS IN</b>	<b>12,911,485</b>	<b>26,714,680</b>	<b>8,814,680</b>	(16,665,000) -62.38%
<b>TOTAL GENERAL FUND REV &amp; TRANS</b>	<b>141,201,646</b>	<b>161,737,435</b>	<b>137,104,841</b>	(23,397,594) -14.47%
<b>DEPARTMENTS</b>				
LEGISLATIVE - MAYOR & CITY COUNCIL	749,648	813,360	703,184	
ADMINISTRATION - CITY MANAGER	578,859	896,621	878,623	
GOVERNMENTAL AFFAIRS	360,174	302,173	264,165	
ADMINISTRATION - ACM DEVELOPMENT & COMMUNITY SRVCS	509,553	499,898	514,082	
ADMINISTRATION - ACM CHIEF FINANCIAL OFFICER	236,534	244,124	243,722	
ADMINISTRATION - ACM OPERATIONS	119,566	293,028	335,544	
HUMAN RESOURCES	1,068,622	1,157,391	1,105,025	
BUDGET & PROGRAM MANAGEMENT OFFICE	321,066	626,901	551,085	
PUBLIC RELATIONS	771,099	859,953	796,168	
COUNCIL SUPPORT SERVICES	385,178	448,752	328,066	
LEGAL	2,041,721	2,298,342	2,402,199	
MUNICIPAL COURT	2,327,487	2,666,890	2,454,480	
FINANCE	1,782,499	2,208,747	2,108,011	
OFFICE OF BUSINESS OPPORTUNITIES	819,425	1,076,845	791,506	
COMMUNITY DEVELOPMENT	327,884	395,485	377,268	
PLANNING & DEV. SERVICES	3,487,231	3,794,197	3,342,072	
POLICE	43,209,371	43,853,152	41,838,684	
EMERGENCY MANAGEMENT	561,071	601,167	561,781	
911 EMERGENCY COMMUNICATIONS	3,029,264	3,205,401	3,021,406	
FIRE	21,608,472	23,784,299	21,900,925	
PARKS & RECREATION	12,760,875	13,817,082	12,752,454	
PUBLIC WORKS	17,921,776	19,645,930	18,652,531	
SUPPORT SERVICES	1,742,867	2,201,451	1,404,433	
INFORMATION TECHNOLOGY	4,073,970	4,356,785	3,918,627	
<b>TOTAL DEPARTMENT</b>	<b>120,794,212</b>	<b>130,047,974</b>	<b>121,246,038</b>	(8,801,936) -6.77%
<b>NON-DEPARTMENTAL &amp; MISC.</b>				
COMMUNITY PROMOTIONS	201,017			
CAPITAL LEASE PURCHASE	3,619,290	5,420,797	5,508,754	
SOLICITOR'S OFFICE	215,817	215,817	215,817	
PUBLIC DEFENDER	100,000	138,000	138,000	
HOMELESS SERVICES	999,903	1,000,000	1,000,000	
ECONOMIC STABILIZATION - NON-PROFIT PROGRAM		500,000		
SENIOR RESOURCES EMERGENCY NUTRITION PROGRAM		250,000		
DETENTION CENTER PER DIEM	380,985	600,000	500,000	
SPECIAL EMERGENCY RESERVE		3,150,000	380,354	
NON-DEPARTMENTAL & MISC.	23,361	40,000	40,000	
OFFICE SPACE LEASE - 1225 LADY STREET	632,322	640,000	300,000	
BAD DEBT/CASH OVER/SHORT/SALES TAX	8,705		-	
<b>TOTAL NON-DEPARTMENTAL</b>	<b>6,181,400</b>	<b>11,954,614</b>	<b>8,082,925</b>	(3,812,043) -31.89%
<b>TOTAL EXPENDITURES</b>	<b>126,975,612</b>	<b>142,002,588</b>	<b>129,328,963</b>	(13,077,109) -9.21%
<b>TRANSFERS OUT</b>				
TO INTERNAL SERVICE FUNDS	3,087,000	3,169,923	2,766,439	
TO DEBT SERVICE	4,955,600	3,668,213	3,395,288	
TO COMPONENT UNIT	1,614,151	1,661,711	1,614,151	
TO OTHER FUNDS	246,927		-	
TO SMALL BUSINESS PROGRAMS		1,500,000		
TO CAPITAL IMPROVEMENTS	416,426	485,000		
TO CAPITAL REPLACEMENTS	-	9,250,000	-	
<b>TOTAL TRANSFERS OUT</b>	<b>10,320,104</b>	<b>19,734,847</b>	<b>7,775,878</b>	(10,320,485) -52.30%
<b>TOTAL BUDGET</b>	<b>137,295,716</b>	<b>161,737,435</b>	<b>137,104,841</b>	(23,397,594) -14.47%
<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>3,905,930</b>	<b>0</b>	<b>-</b>	

**WATER/SEWER OPERATING FUND SUMMARY**  
**FY 2020/2021**

	<b>ACTUAL FY 18/19</b>	<b>3/20/2020 AMENDED BUDGET FY 19/20</b>	<b>PROPOSED FY 20/21</b>	<b>Increase / (Decrease)</b>	<b>% Change</b>
<b><u>REVENUE</u></b>					
WATER SALES	91,951,579	102,504,614	101,191,576		
SEWER SALES	54,326,690	57,287,368	62,386,428		
MISCELLANEOUS REVENUE	241	45,042	45,042		
FINES AND FORFEITURES	806,215	656,500	656,500		
<b>TOTAL OPERATING REVENUES</b>	<b>147,084,725</b>	<b>160,493,524</b>	<b>164,279,546</b>	<b>3,786,022</b>	<b>2%</b>
<b><u>NON-OPERATING REVENUE &amp; TRANSFERS IN</u></b>					
INTEREST	7,381,337	3,964,600	4,240,557		
RENTS & USE OF PROPERTY	279,522	162,328	162,328		
FROM FUND BALANCE		6,325,000			
<b>TOTAL NON-OPERATING REVENUES</b>	<b>7,660,859</b>	<b>10,451,928</b>	<b>4,402,885</b>	<b>(6,049,043)</b>	<b>-58%</b>
<b>TOTAL REVENUE &amp; TRANSFERS IN</b>	<b>154,745,584</b>	<b>170,945,452</b>	<b>168,682,431</b>	<b>(2,263,021)</b>	<b>-1%</b>
<b><u>EXPENDITURES</u></b>					
ADMINISTRATION	507,857	1,186,754	1,252,681		
CUSTOMER CARE CENTER	4,587,481	5,164,867	5,389,795		
FINANCE	1,551,971	2,089,810	2,085,662		
FIRE HYDRANT MAINTENANCE	543,293	626,617	639,756		
POLICE - CSO/PUBLIC SAFETY	1,054,314	1,427,539	1,372,396		
PUBLIC WORKS-STREET REPAIR	983,834	1,625,964	1,768,737		
GENERAL SERVICES PUBLIC BLDGS.	1,818,153	2,393,145	2,473,890		
GIS MANAGEMENT	577,115	660,635	758,354		
UTILITIES	47,735,963	65,482,528	69,776,979		
ENGINEERING	11,543,661	12,727,389	14,419,202		
<b>TOTAL OPERATING</b>	<b>70,903,642</b>	<b>93,385,248</b>	<b>99,937,452</b>	<b>6,552,204</b>	<b>7%</b>
<b><u>Non-Operating Departments &amp; Non-Departmental</u></b>					
ECONOMIC DEV DEPARTMENT	984,336	1,289,747	1,337,051		
<b>TOTAL NON-OPERATING DEPARTMENTS</b>	<b>984,336</b>	<b>1,289,747</b>	<b>1,337,051</b>	<b>47,304</b>	<b>4%</b>
DEBT SERVICE	24,026,729	37,525,517	41,946,034		
ECONOMIC DEV SPECIAL PROJECTS	53,500	78,500	78,500		
TECHNOLOGY REPLACEMENTS	7,495	1,000,000	1,000,000		
NON-DEPARTMENTAL	50,000	85,000	35,000		
BAD DEBT	3,708,798	795,328	0		
RESERVE	0	6,141,432	898,714		
<b>TOTAL NON-DEPARTMENTAL OPERATING</b>	<b>27,846,522</b>	<b>45,625,777</b>	<b>43,958,248</b>	<b>(1,667,529)</b>	<b>-4%</b>
<b><u>TRANSFERS OUT</u></b>					
TO GENERAL FUND/INDIRECT COST ALLOCATION	4,189,680	4,189,680	4,189,680		
TO GENERAL FUND - COVID 19 EMERGENCY RESPONSE	0	6,325,000	2,000,000		
TO WATER/SEWER CAPITAL IMP.	20,000,000	17,500,000	14,000,000		
TO INTERNAL SERVICE FUNDS	2,991,635	2,630,000	3,260,000		
<b>TOTAL TRANSFERS</b>	<b>27,181,315</b>	<b>30,644,680</b>	<b>23,449,680</b>	<b>(7,195,000)</b>	<b>-23%</b>
<b>TOTAL BUDGET</b>	<b>126,915,815</b>	<b>170,945,452</b>	<b>168,682,431</b>	<b>(2,263,021)</b>	<b>-1%</b>
<b>TOTAL SURPLUS/(DEFICIT)</b>		<b>0</b>	<b>0</b>		

## STORM WATER OPERATING SUMMARY

FY 2020/2021

	ACTUAL FY 18/19	BUDGET FY 19/20	PROPOSED FY 20/21	Increase / (Decrease)	% Change
<b>REVENUE</b>					
<b>Operating Revenue</b>					
STORM WATER FEE	13,625,800	13,988,299	13,988,299		
STORM WATER REVIEW	14,950	20,000	20,000		
STORM WATER INSPECTIONS	7,700	15,000	15,000		
<b>TOTAL OPERATING REVENUES</b>	<b>13,648,450</b>	<b>14,023,299</b>	<b>14,023,299</b>		
<b>Non-operating Revenue &amp; Transfers</b>					
INTEREST & USE OF PROPERTY	966,169	346,800			
TRANSFER FROM STORM WATER IMPROVEMENTS	252,133				
<b>TOTAL NON-OPERATING REVENUES</b>	<b>1,218,302</b>	<b>346,800</b>	<b>0</b>	(346,800)	-100%
<b>TOTAL REVENUES &amp; TRANSFERS IN</b>	<b>14,866,752</b>	<b>14,370,099</b>	<b>14,023,299</b>	(346,800)	-2%
<b>EXPENDITURES</b>					
<b>DEPARTMENTS</b>					
ENGINEERING	1,827,716	3,253,432	3,089,966		
PUBLIC WORKS	2,410,856	4,299,662	4,799,185		
<b>TOTAL DEPARTMENTS</b>	<b>4,238,572</b>	<b>7,553,094</b>	<b>7,889,151</b>	336,057	4%
<b>NON-DEPARTMENTAL EXPENSES</b>					
DEBT SERVICE	0	2,492,986	2,490,250		
BAD DEBT	4,040	0	0		
RESERVE	0	2,029,019	2,029,019		
<b>TOTAL NON-DEPARTMENTAL</b>	<b>4,040</b>	<b>4,522,005</b>	<b>4,519,269</b>	(2,736)	0%
<b>TRANSFERS OUT</b>					
TO GENERAL FUND/INDIRECT COST ALLOCATION	560,000	560,000	560,000		
TO STORM WATER CAPITAL PROJECTS	11,431,824	1,735,000	1,054,879		
<b>TOTAL OTHER</b>	<b>11,991,824</b>	<b>2,295,000</b>	<b>1,614,879</b>	(680,121)	-30%
<b>TOTAL BUDGET</b>	<b>16,234,436</b>	<b>14,370,099</b>	<b>14,023,299</b>	(346,800)	-2%
<b>TOTAL SURPLUS/(DEFICIT)</b>		<b>0</b>	<b>0</b>		

**PARKING OPERATING FUND SUMMARY**  
**FY 2020/2021**

	<b>ACTUAL FY 18/19</b>	<b>BUDGET FY 19/20</b>	<b>PROPOSED FY 20/21</b>	<b>Increase / (Decrease)</b>	<b>% Change</b>
<b><u>OPERATING REVENUES</u></b>					
STREET PARKING METERS	3,056,122	3,100,000	2,480,000		
PARKING GARAGES	3,172,197	3,083,000	2,820,000		
PARKING LOTS	483,762	355,400	309,400		
MISCELLANEOUS REVENUE	15,132	11,750	11,750		
VALIDATIONS	38,526	10,000	45,000		
IN-OUT PARKING	70,715	70,000	63,000		
PARKING METER BAG FEE	177,430	185,000	166,500		
NON-MOVING VIOLATIONS	1,628,362	1,723,423	1,601,000		
<b>TOTAL REVENUE</b>	<b>8,642,246</b>	<b>8,538,573</b>	<b>7,496,650</b>	(1,041,923)	-12.2%
<b><u>NON-OPERATING &amp; TRANSFERS IN</u></b>					
INTEREST REVENUE	168,448	120,200	120,200		0.0%
RENTS & USE OF PROPERTY	111,560	103,400	110,400		6.8%
FROM FUND BALANCE	0	96,797	0		-100.0%
<b>TOTAL NON-OPERATING &amp; TRANSFERS</b>	<b>280,008</b>	<b>320,397</b>	<b>230,600</b>	(89,797)	-28.0%
<b>TOTAL REVENUES &amp; TRANSFERS IN</b>	<b>8,922,254</b>	<b>8,858,970</b>	<b>7,727,250</b>	(1,131,720)	-12.8%
<b><u>EXPENDITURES</u></b>					
<b><u>Operating Departments</u></b>					
FINANCE - PARKING PAVMENT SERVICES	106,702	105,082	106,702		
PARKING OPERATIONS	2,799,507	3,091,964	2,799,507		
GENERAL SERVICES PARKING FACILITIES	708,265	1,785,282	708,265		
ARSENAL HILL GARAGE	24,522		24,552		
LADY ST. GARAGE	65,843		65,843		
LOTS	7,423		7,423		
SUMTER ST. GARAGE	79,311		79,311		
TAVLOR ST. GARAGE	14,722		14,722		
WASHINGTON ST. GARAGE	37,234		37,234		
PENDLETON	54,011		54,011		
LINCOLN STREET GARAGE	45,286		45,286		
CITY CENTER GARAGE	78,674		78,674		
DEVINE STREET	19,900		19,900		
PARKING FACILITIES	1,135,191	4,877,246	1,135,221		
PUBLIC WORKS	77,682	100,669	77,682		
<b>TOTAL OPERATING DEPARTMENTS</b>	<b>4,119,082</b>	<b>5,082,997</b>	<b>4,119,112</b>	(963,885)	-19.0%
<b><u>Non-Departmental</u></b>					
DEBT SERVICE	2,722,799	2,706,959	2,706,746		
NON-DEPARTMENTAL/MISC.	215,483	5,000	5,000		
TECHNOLOGY REPLACEMENT	0	100,000	0		
BAD DEBT / YEAR END ACCRUALS	42,900	0	0		
RESERVE	0	72,014	4,392		
<b>TOTAL NON-DEPARTMENTAL</b>	<b>2,981,182</b>	<b>2,883,973</b>	<b>2,716,138</b>	(167,835)	-5.8%
<b><u>TRANSFERS OUT</u></b>					
TO GENERAL FUND	500,000	500,000	500,000		
TO INTERNAL SERVICES	377,118	392,000	392,000		
<b>TOTAL TRANSFERS</b>	<b>877,118</b>	<b>892,000</b>	<b>892,000</b>	0	0.0%
<b>TOTAL BUDGET</b>	<b>7,977,382</b>	<b>8,858,970</b>	<b>7,727,250</b>	(1,131,720)	-12.8%
<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>944,872</b>	<b>0</b>	<b>0</b>		

**HOSPITALITY TAX SUMMARY**

FY 2020/2021

	12/3/19; 3/20/20			
	<b>ACTUAL FY 18/19</b>	<b>AMENDED BUDGET FY 19/20</b>	<b>PROPOSED FY 20/21</b>	<b>DIFF Inc/(Dec)</b>
				<b>CHANGE %</b>
<b><u>REVENUES</u></b>				
HOSPITALITY TAX	11,759,577	11,138,972	7,100,777	
FINES & LATE FEES	87,384	40,000	40,000	
INTEREST	21,787		25,000	
<b>TOTAL REVENUES</b>	<b>11,868,748</b>	<b>11,178,972</b>	<b>7,165,777</b>	(4,013,195) -35.90%
<b><u>TRANSFERS IN &amp; OTHER FINANCING</u></b>				
FM FUND BALANCE	456,994	177,743		
<b>TOTAL REVENUE &amp; TRANSFERS IN</b>	<b>12,325,742</b>	<b>11,356,715</b>	<b>7,165,777</b>	(4,190,938) -36.90%
<b><u>EXPENDITURES</u></b>				
HOSPITALITY TAX COMMITTEE ALLOCATIONS	2,506,063	2,066,213		
PRIOR YEAR CARRYFORWARDS		52,943		
LINE ITEM AGENCIES	2,605,768	2,746,044	-	
COUNCIL ALLOCATIONS	752,553	803,049	2,583,982	
<b><u>TRANSFERS OUT</u></b>				
TO GEN. FUND	3,700,000	2,775,000	1,540,000	
TO DEBT SERVICE	2,761,358	2,913,466	3,041,795	
<b>TOTAL TRANSFERS OUT</b>	<b>6,461,358</b>	<b>5,688,466</b>	<b>4,581,795</b>	
<b>TOTAL BUDGET</b>	<b>12,325,742</b>	<b>11,356,715</b>	<b>7,165,777</b>	(4,190,938) -36.90%
<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## ACCOMMODATIONS TAX

FY 2020/2021

	<b>ACTUAL FY 18/19</b>	<b>AMENDED FY 19/20</b>	<b>PROPOSED FY 20/21</b>	Increase / (Decrease)	% Change
<b><u>REVENUES</u></b>					
ACCOMMODATIONS TAX	2,944,111	2,686,160	1,472,056		
INTEREST EARNINGS	12,831				
<b>TOTAL REVENUES</b>	<b>2,956,942</b>	<b>2,686,160</b>	<b>1,472,056</b>		
<b><u>TRANSFERS IN</u></b>					
FROM FUND BALANCE	155,242	14,742			
<b>TOTAL REVENUE &amp; TRANSFERS IN</b>	<b>3,112,184</b>	<b>2,700,902</b>	<b>1,472,056</b>	<b>(1,228,847)</b>	<b>-46%</b>
<b><u>EXPENDITURES</u></b>					
ACCOMMODATIONS TAX ALLOCATIONS					
CONVENTION & VISITORS BUREAU	2,503,186	2,148,887			
LAKE MURRAY TOURISM	441,739	379,215			
<b>COMMITTEE ALLOCATIONS</b>	<b>2,944,925</b>	<b>2,528,102</b>	<b>1,374,703</b>	<b>(1,153,399)</b>	
5% ALLOCATION	3,009	6,000	72,353		
COMMITTEE EXPENSES		3,000			
LOURIE SENIOR CENTER	26,000				
TOGETHER WE CAN READ	19,450	25,000			
RICHLAND COUNTY LIBRARY		5,000			
SENIOR RESOURCES (grant match)		25,000			
COLUMBIA COUNCIL OF NEIGHBORHOODS	10,000				
ONEColumbia	83,800	83,800			
<b>TOTAL GENERAL ALLOCATIONS (5%)</b>	<b>142,259</b>	<b>147,800</b>	<b>72,353</b>	<b>(75,447)</b>	
<b>TOTAL EXPENSES</b>	<b>3,087,184</b>	<b>2,675,902</b>	<b>1,447,056</b>	<b>(1,228,847)</b>	<b>-46%</b>
<b><u>TRANSFERS OUT</u></b>					
TO GENERAL FUND	25,000	25,000	25,000		
<b>TOTAL OTHER FUNDS</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0%</b>
<b>TOTAL BUDGET</b>	<b>3,112,184</b>	<b>2,700,902</b>	<b>1,472,056</b>	<b>(1,228,847)</b>	<b>-46%</b>
<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>0</b>	<b>0</b>	<b>0</b>		





## FY 2020/2021 Capital Improvement Program

Water & Sewer CIP

Storm Water CIP





## PROPOSED FY20-21 Water & Wastewater

PROPOSED FY20-21 Water CIP			
Project Number	Project Name	Type of Improvement	FY20-21 Plan
WM4323	Unforeseen Projects	Other	1,500,000
		<b>Total Other</b>	<b>\$ 1,500,000</b>
WM4547	Bitternut BPS Improvements	System Expansion	1,000,000
		<b>Total System Expansion</b>	<b>\$ 1,000,000</b>
WM3355	Utility Conflicts (Annual)	Utility Relocation	3,000,000
		<b>Total Utility Relocation</b>	<b>\$ 3,000,000</b>
WM4549	Alternative Raw Water Pump Station at Canal WTP (Phase 1 of 2)	Water Plant	3,000,000
WM4545	Canal and Lake Murray WTP Filter Improvements	Water Plant	3,500,000
		<b>Total Water Plant</b>	<b>\$ 6,500,000</b>
WM3001	Water Quality Projects City Wide (Services & 2-inch water line replacement) (Annual)	Water Quality	3,000,000
		<b>Total Water Quality</b>	<b>\$ 3,000,000</b>
		<b>Total Water CIP</b>	<b>\$15,000,000</b>
PROPOSED FY20-21 Wastewater CIP			
Project Number	Project Name	Type of Improvement	FY20-21 Plan
SS7560	Lower Crane Creek Storage Facility and Pump Station	Capacity	1,700,000
SS7562	Gills Creek Relief Sewer Phase 1	Capacity	750,000
SS7564	WCPS Improvements	Capacity	750,000
SS7565	Lower Kinley Creek Sewer Improvements	Capacity	1,000,000
SS7566	Upper Kinley Creek Sewer Improvements Phase 2	Capacity	500,000
		<b>Total Capacity</b>	<b>\$ 4,700,000</b>
SS7236	CD Program Management	Other	4,500,000
SS7286	CE Projects not yet Defined	Other	2,000,000
SS7288	Unforeseen & Miscellaneous Projects	Other	2,000,000
		<b>Total Other</b>	<b>\$ 8,500,000</b>
SS7424	Broad River 02 SSES	Rehab	8,150,000
SS7548	Shady Lane FM Replacement	Rehab	400,000
SS7554	Harbison #4 PS/FM	Rehab	250,000
		<b>Total Rehab</b>	<b>\$ 8,800,000</b>
SS7561	Sewer Utility Relocation	Utility Relocation	3,000,000
		<b>Total Utility Relocation</b>	<b>\$ 3,000,000</b>
		<b>Total Wastewater CIP</b>	<b>\$25,000,000</b>
		<b>Total Water and Wastewater CIP</b>	<b>\$40,000,000</b>



# PROPOSED FY20-21 STORMWATER CIP

Fiscal Year 20/21 Stormwater CIP		
Project ID	Project Title	FY 20-21 Plan
SD8159	Gregg & Gervais Phase 2	\$225,000
SD8395	Taylor & Washington 60" Improvement	\$397,650
SD8435	Whaley at Railroad Crossing Stormwater Upgrade	\$562,500
SD8439	Whaley & Main Street Crossing Upgrade	\$562,500
SD8325	Shandon Phase 2	\$3,019,027
SD8013	Eightmile Branch from Danfield to Chinaberry	\$270,000
SD8471	Allen-Benedict Bioretention (LID-40)	\$375,000
SD8473	Belvedere Stream Stabilization	\$709,203
SD8434	Stream Restoration along Rocky Branch (Maxcy Gregg)	\$850,000
SD8438	Queen Street	\$2,754,706
SD8468	Yorkshire	\$2,529,900
SD8449	Gills Creek Debris Removal	\$5,800,000
SD8371	Penn Branch Drainage Improvements	\$1,510,460
SD8474	Stormwater Projects	\$450,000
<b>TOTAL STORMWATER CIP</b>		<b>\$20,115,946</b>